

# SIX SIGMA GLOBAL INSTITUTE

THIS IS TO CERTIFY THAT

**Ryan Gan**

HAS BEEN FORMALLY EVALUATED AND MET THE REQUIREMENTS SET FORTH BY SIX SIGMA  
GLOBAL INSTITUTE TO BE AWARDED THE TITLE OF CERTIFIED LEAN SIX SIGMA MASTER  
BLACK BELT PROFESSIONAL.



A stylized, handwritten signature in black ink, which appears to read 'Z. Shore', is positioned above a horizontal dotted line.

Zachary R. Shore | Managing Director | SSGI



November 19, 2019

[www.SixSigmaGlobalInstitute.com](http://www.SixSigmaGlobalInstitute.com)

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